**Project Management**

**Jun 2025 Examination**

**Q1. Discuss the role of a project manager in ensuring the successful completion of any project. In addition to conceptual details, support your answer with atleast two real examples/references of any recent projects (For instance a township, metro project, etc) (10 Marks)**

**Ans 1.**

**Introduction**

In today's dynamic and complex business environment, the role of a project manager has become crucial for the successful execution and completion of projects across industries. Whether it is infrastructure development, IT implementation, or product innovation, project managers are the backbone of structured execution. They bridge the gap between strategy and execution, ensuring that the project aligns with organizational goals, is completed within budget, on time, and meets the desired quality standards. From initiating the plan to controlling the resources and leading teams, project managers are responsible for every aspect of project performance. Their leadership, communication, decision-making, and risk-management skills

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**Q2. In the post Covid scenario (considering the gap in business cycles), firms had to reschuled project deadlines and relook at the cost repurcussions due to the delays. Taking an instance of a project of your choice (say a real estate project or a software development) explain the significance of the 'triple constraints' in project management and how they impact project success. (10 Marks)**

**Ans 2.**

**Introduction**

The COVID-19 pandemic brought unforeseen disruptions across industries, affecting project timelines, budgets, and overall execution. Firms worldwide experienced a standstill or slowdown, especially in sectors like real estate and software development. With the disruption in supply chains, labor shortages, and economic uncertainties, project managers had to revisit their plans and revise the scope, cost, and schedules accordingly. In this context, the concept of “triple constraints” in project management became more relevant than ever. The triple constraints—time, cost, and scope—form the foundation of project planning and execution. Any shift in one element invariably affects the other two. This interdependence significantly

**Q3A. Business have become global in the last couple of decades. For instance players like Boeing adapt concurrent engineering to develop aircrafts by simultaneously sourcing from several suppliers across the globe. As a result coordination cannot be awaiting feedback in a sequential flow, rather has to be escalated simultaneously. In these kind of situational context, discuss how can project management software enhance the efficiency of managing complex projects, and what factors should be considered when selecting such software? (5 Marks)**

**Ans 3a.**

**Introduction**

In the age of globalization, businesses like Boeing rely heavily on concurrent engineering and cross-border collaboration to maintain competitiveness and reduce time-to-market. Managing such globally distributed and technically complex projects requires seamless coordination, instant data sharing, and real-time decision-making. Traditional project workflows, which follow a sequential approach, are no longer adequate. In this context, project management

**Q3B. Business have become global in the last couple of decades. For instance players like Boeing adapt concurrent engineering to develop aircrafts by simultaneously sourcing from several suppliers across the globe. As a result coordination cannot be awaiting feedback in a sequential flow, rather has to be escalated simultaneously. In these kind of situational context, critically assess the importance of stakeholder management in project success and how it can be integrated into the project management process. (5 Marks)**

**Ans 3b.**

**Introduction**

With globalization and cross-functional project environments becoming the norm, managing stakeholders effectively is no longer optional but essential. Companies like Boeing rely on collaboration between engineers, suppliers, government bodies, and internal departments to deliver large-scale, concurrent engineering projects. In such complex environments, delays or misalignment with any stakeholder can disrupt the entire value chain. Thus, stakeholder management plays a central role in project success and must be integrated systematically into